

Nonprofit Organization
U.S. Postage
PAID
Permit No. 69
Bozeman, MT 59715

MONTANA
MANUFACTURING
EXTENSION CENTER

Montana State University
P.O. Box 172455
Bozeman, MT 59715-4255

Please Route to:

- | | |
|---|--|
| <input type="checkbox"/> CEO | <input type="checkbox"/> Owner |
| <input type="checkbox"/> Production Manager | <input type="checkbox"/> Development Officer |
| <input type="checkbox"/> Human Resources | <input type="checkbox"/> Sales Manager |
| <input type="checkbox"/> Office Manager | <input type="checkbox"/> |

COMPETE S M A R T

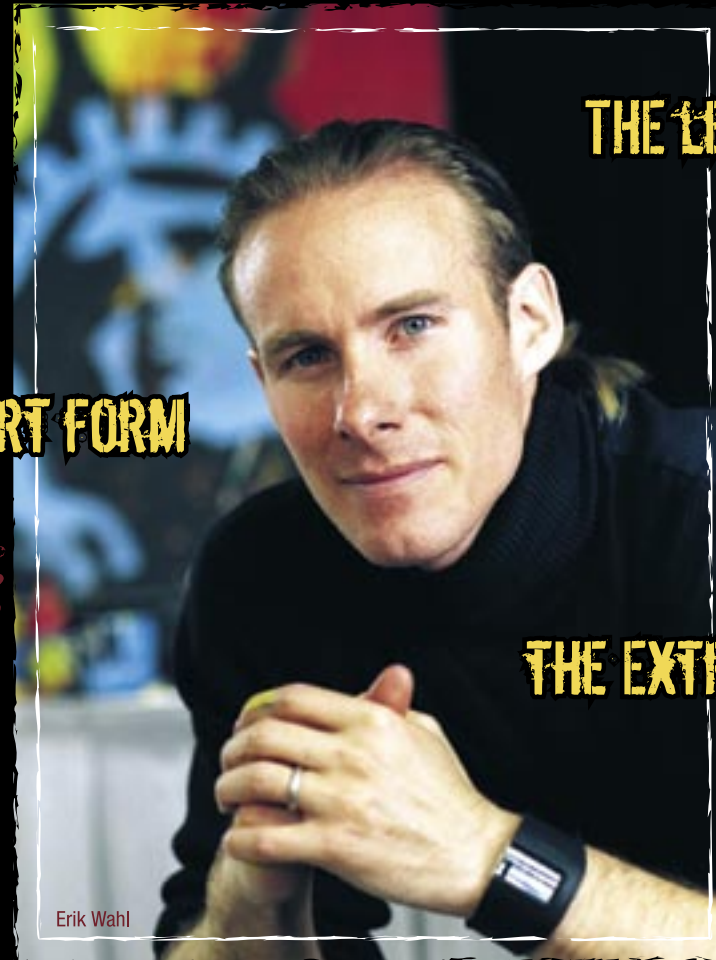
Montana Manufacturing Conference

REGISTER ONLINE at www.mtmanufacturingcenter.com or call MMEC 406-994-3812

Design: Kelly Ballcour, Wise Acne Studios, Inc., Printed by ColorWorld Printers

EXTREME MAKEOVER

IT STARTS WITH A VISION



Erik Wahl

COMPETE
S M A R T
Montana Manufacturing Conference

MONTANA'S PREMIER MANUFACTURING CONFERENCE

Great Northern Helena Hotel

Wednesday-Thursday, Oct. 4-5, 2006

EXTREME MAKEOVER

IT STARTS WITH A VISION

Dear Montana Manufacturers,

You don't have to go it Alone! We invite you to attend Compete Smart this fall for A NEW SENSE OF VISION. Come run with your peers & allies as we tour various manufacturing plants and explore an Extreme Showcase of student work and learning environments for your future skilled workforce.

Fierce global competition calls for all of us to explore and enhance the palettes we use for business decisions. At Compete Smart, you can check out makeovers for expanding your markets, making productivity improvements, maximizing your in-house talent, and managing day to day, applying what may already be on your palette in a different way. Find out what keeps Montana company leaders up at night as they unveil their extreme challenges and tools for success.

This is an excellent opportunity to invest some time with manufacturers like yourself and service providers who are committed to manufacturers. You will have a chance to explore a showcase of products manufactured in Montana as you and your team partake of breakout sessions that will provide a new brush for applying continuous improvement in your operations. Join us in the evening for a festive barbeque & brewery tour.

Make a commitment right now to participate in Compete Smart on Wednesday and Thursday, Oct. 4 & 5 in Helena. The breakouts, networking events, plant tours and activities will help frame a landscape for new possibilities.

Sincerely,

Conference Co-hosts

Steve

Steve Holland
MMEC

Rick

Rick Edwards
NorthWestern Energy

Opening Luncheon & Keynote Address

Come, re-define your assumptions about vision, goals and success with **THE ART OF VISION.** Erik Wahl, recognized artist and business visionary, will challenge your organization to transcend mediocrity with a presentation uniquely designed to channel innovative strategies to create extraordinary results.

Erik's special blend of warmth, passion, humor and experience will help you identify previously unchallenged roadblocks to success. Discover how to sharpen your own creative skills, and identify a personal style for inspiring yourself and others to rethink vision and purpose.

The principles in this uplifting and highly practical message will redefine the role of leader as artist as well as architect. Watch as Erik dynamically choreographs a painting that will leave you in awe!

"His presentation was one of a kind ...keeps you engaged! One of the best speakers I've ever heard."

— Lee Gilliland, Controller, NorthWinds Publishing, Great Falls

NorthWestern
Energy

MONTANA
MANUFACTURING
EXTENSION CENTER

HIS LESSONS in vivid color His presentation AN ART FORM His role model — THE EXTREME



Erik Wahl – Artist & Business Visionary

MONTANA COMPANY LEADERS – eXtreme CHALLENGES

A highlight of every Compete Smart Conference is hearing from real Montana company leaders. What are their eXtreme challenges? What's on their palette for success? Come, hear makeover tips that can work for you.

DARRELL MILLER, Co-Owner

Marks-Miller Post & Pole, Inc.

Come, listen as Darrell paints his personal philosophies in a ten-point plan for developing business success. He will share some of the trials and tribulations AND payoffs of running a business in Montana and what has set the partnership apart from the competition in the last 30 years.

Marks-Miller Post & Pole, Inc. in Clancy, Mont. is owned and operated by Gary and Debbie Marks and Darrell and Karen Miller. Since its beginnings in 1976, both families have been actively involved in all daily operations. The company's primary business is producing and selling round wood fencing materials and specialty items such as deck railing and furniture stock. Products are manufactured on site using Lodgepole Pine trees harvested from the surrounding area.



Darrell Miller

BRAD REID, CEO

Diversified Plastics, Inc.

Brad's story will resonate as he mixes the high points for more success in Montana with stories of successes and failures with relatives in the family business. He will sketch out the evolution of father/son succession and his purchase of the company as well as reveal the lessons of "You can't do it all yourself." He will answer the question, "So who do you rely on?" Then, he will further captivate your attention with "The Final Makeover" as he describes re-envisioning to rebuild from last year's catastrophe.

Diversified Plastics, Inc. - engineered plastics for the way you do business - started in the family garage in Missoula in 1976. It was Brad's father's hard work, the son's Engineering degree from MSU Bozeman and 20 years of hands-on experience inside that led to Brad's purchase of the \$2.5M revenue company from his father in 2003 — a pleasant "story-book" ending for his "home-grown" company. Come hear what's been happening since Brad and his wife Wendy put their energies into the company while raising two young children.



Brad Reid

JIM WRIGHT, VP of Manufacturing

Semitool, Inc.

Peek into the world of vertical integration. Hear how Semitool differentiates itself from others in the semiconductor industry when Jim shares the common threads of business pressures from Semitool's unique perspective in a highly competitive global market. He will depict the challenges of cyclical extremes in the industry, the regulatory environment of importing/exporting and how the company overcomes the issues of speed to market and cultural differences in a worldwide arena. You will get a glimpse into the buying behaviors for capital-intensive equipment and the eXtreme challenge of managing that and corresponding labor pool ups and downs — in a rural community where impacts are high.

Semitool, one of Montana's largest companies, is a worldwide leader in the design, manufacture, and support of high performance equipment used in the manufacturing of semiconductors. It is both a technology company and equipment manufacturer with 1200 employees, over half of which work in Kalispell and Libby. Wright joined the firm in late 2003 focused on increasing the company's ability to respond to varying customer needs and market conditions. He has 17 years of manufacturing management experience, 12 in the semiconductor equipment industry and five in aerospace. He and his wife Judy have a small ranch where she trains horses.



Jim Wright

Additional Conference Sponsors:

STUDENT
ASSISTANCE
FOUNDATION

MONTANA COMMUNITY
Finance

TECHNICAL SYSTEMS INTEGRATION
TSI

ups

First Interstate Bank
Across Montana & Wyoming... It's Our Home, Too!

MONTANA
Department of Commerce

MONTANA
STATE UNIVERSITY
College of
ENGINEERING

Montana
Chamber of Commerce

MONTANA WORLD TRADE CENTER
STERLING SAVINGS BANK
The Perfect Fit Bank

Montana-Dakota Utilities, Dell, Gateway, Computrac, Allied Waste Services, MT Dept. of Environmental Quality, AZ & Company, D.A. Davidson, Helena Community Credit Union.

ROAD TOUR & EXTREME STUDENT SHOWCASE

(Limited bus seating – so register early if you plan to catch this)

A very special event has been added to the Compete Smart morning Road Tour with generous support from the Student Assistance Foundation. In addition to selecting a visit to one of three local manufacturing plants, you will tour a state-of-the-art welding shop, expanding machine shop, and aeronautics repair shop at the UM Helena College of Technology (COT). This bridge to the training grounds of future skilled workforce will include a Student Project Showcase from Helena High School, Capital High, and COT. Attend and sign up for a chance to win a handcrafted student door prize.

In addition to the Campus tour, choose one of the following plant tours:

SUMMIT AERONAUTICS GROUP

— A major force in aeronautical engineering and manufacturing, the company broke ground on a 37,500 square foot manufacturing facility near the Helena airport in 1997. Today, Summit is known nationwide for its precision machining and tooling and is a key player in the contract to build the USAF F/A-22 Raptor.

AMERICAN CHEMET CORPORATION — Established in 1946, Chemet is a privately owned manufacturer and marketer of a variety of copper powders and dispersion-strengthened copper powders for applications including friction, brazing, tamping, lubrication, and more. Today, it is best known for its variety of copper oxides sold around the world for use in antifouling coatings, catalysts, agricultural uses and more. Diversification and continual improvement have made this East Helena firm an industry leader.

HELENA INDEPENDENT RECORD (IR) — Visit the IR commercial web-printing plant and learn about the complexities of printing a daily newspaper and juggling customer jobs on an intricate web press. The IR history is as rich as the history of its community, with roots in two newspapers first published more than 130 years ago. Today, the IR has a daily circulation of 14,250.

BONUS MORNING BREAKOUT SESSION

(Concurrent with plant tours; NOT available for those on Roadtour)

LEAN MANUFACTURING WITH AIRPLANE LEAN

Presenter: Bill Nicholson, MMEC, former Honeywell Lean Expert

Want a better understanding of what this “Lean” stuff is all about? Lean Airplane will not only introduce the different Lean Manufacturing tools but give you an opportunity to apply them in simulated manufacturing rounds of building a paper airplane. You’ll transition from a high inventory, long lead time, poorly organized facility. The class is fast paced, fun and very dynamic.

Conference Breakout Sessions, October 4 & 5

To help you with a new vision for the way you do business, attend sessions led by MMEC staff, specialists, and partners in five tracks.

Choose from one Track or select from several (careful the times don’t overlap). Better yet, bring your key people and share what you learn. Just indicate on the registration form which sessions will be attended each day and the number attending each.

TRACK A: Market Makeover: International Perspective

A-1 Export Growth: International Strategies for Manufacturing CEOs

Presenter: Carroll Thomas, NIST MEP

Many companies seek guidance on strategic and leadership decisions critical to international success before they engage tactical resources. This session will look in-depth at the management challenges of growing the international side of your business.

A-2 How To Get Started Exporting

Presenter: Carey Hester, Montana International Trade Officer

Exporting is not mysterious or difficult if the fundamental elements of the export process are understood and followed. Don’t let fear of the unknown create a roadblock. This session will walk you through the tasks business executives face almost immediately when they decide to take a proactive approach to exporting: Learn to identify and evaluate potential foreign markets and distributors/agents. Explore a methodology for short listing markets to be exploited and critical criteria for evaluation.

A-3 Going Global in 2006: A Montana Perspective (2-part)

Moderator: Megan Harrington, Montana World Trade Center

Selling and shipping goods outside the U.S. can be fraught with bureaucracy, expense and risk. For those companies that take the plunge, the rewards can be significant. This two part session will provide a brief look at “Niche for Investment and Trade in Asia” by Andre C.Y. Liu, Director of the Taipei Economic & Cultural Office in L.A., plus a first-hand look at what you need to know and lessons from a panel discussion led by Megan Harrington. Explore hot markets and resources available to help paint your niche in international trade. *Panelists include John Ryan, CEO, ArmorAuto, and Russell Moody, Owner/President, RM International — two Montana companies that have prospered in international waters; Mark Peters, Director, Montana U.S. Export Assistance Center, and Carl Coletti, Program Manager, MWTC.*

TRACK B: eXtreme Makeover: The Lean Way

B-1 Lean Makeover: Start with Value Stream Mapping

Presenters: Mark Shyne & Todd Daniels, MMEC

Not sure how to get started with your Lean Makeover? Learn the secrets of making a Lean transformation with Value Stream Mapping. This session will sharpen your “eye for waste” and “eye for flow.” Using a manufacturing case study, you’ll learn how to identify a product family and see its entire value stream, how to map the value stream to identify and eliminate waste. This session will help you learn how to establish a direction for company improvement efforts.

B-2 eXtreme Work Instructions: How to Write High-Value Work Instructions

Presenter: Debbie Johnson, S&K Electronics

Reduce costs by decreasing rate of rework and scrap thereby increasing quality and the on-time delivery of your product with work instructions that are clear, concise and easy for users to understand. In LEAN terms, good work instructions reduce wasted time — non-value added time. A “hands-on” short course feel free to bring along good and poor examples or a project you need assistance in pulling together. Learn how to assess and meet the needs of work instruction users; types & uses of visual aids and tips on easy-on-the-eye styles, plus how to write for level of education, experience, & work environment.

B-3 Advanced Lean: The “Meat and Potatoes” of Lean Manufacturing (2-part)

Presenter: Bill Nicholson, MMEC & former Honeywell Lean Expert

Maybe you’ve gone through the paces of cleaning up the shop (5-S) and even reduced your batch size or setup times a little. Now what? How about a well-balanced, streamlined manufacturing cell or implementing a “Pull System” to control your inventory and produce “Just in Time”? This two-part session will be a mix of lecture and hands-on application of the steps for production cell design. It will touch on a pull system using “kanbans” — what are they, how to calculate and when to use them. Jump right into the “Meat & Potatoes” of Lean Manufacturing. (some basic knowledge helpful, but not required)



Carroll Thomas A-1



Carey Hester A-2



Megan Harrington A-3

TRACK C: eXtreme Power: Business Management Essentials

C-1 Intellectual Property Made Understandable: Building & Protecting IP Value

Presenter: Marti Elder, Inc.

No makeover is complete without updating the company intellectual property strategy. In today’s competitive climate, managing a company without considering intellectual property (IP) issues will put you at a disadvantage. Your competition is likely to exercise its IP rights both offensively and defensively. Do you know how to respond? Session will deliver an understandable baseline for making decisions about whether and how you can register and protect your IP. You will be guided through patents, trademarks, copyrights, and trade secrets, providing a basic review of filing motivations, timing, cost estimates and IP responsibilities under federal contract.

C-2 Panel: Your Manufacturing Makeover – Where’s The \$\$?

Moderator: Linda Kindrick, Montana Community Finance Corporation

Does your makeover include needed capital for new equipment, facility expansion, workforce training, and other bankable investments? Reaching your goals may require a combination of resources. Learn what’s behind the acronyms and the mix and match of loan packages and other resources from panelists actively involved in the money game. Learn more. Get connected.

Panelists: Gary Morehouse, Montana Department of Commerce; Herb Kulow, Montana Board of Investments; John Rogers, EDA/USDA; Michelle Johnstone, Small Business Administration; and Phil Johnson, President of First Interstate Bank, Helena.

C-3 Discovering the eXtreme Power in Your Financials (2 part)

Presenters: Al Delbert & Paddy Fleming, MMEC MilTech Program

Are you getting a true picture of company performance? Are your accounting figures giving you what you need for complex decisions? In this 2-part session, you will learn the power in cost sensitivity analysis and financial ratios.

Cost Sensitivity Analysis: Explore simple financial “what if?” tools that can be used to help make complex management decisions. Sensitivity examines the financial impact of significant projects (even pre-start) and helps answer “are you focusing on areas of most impact?” The tools and real world examples will provide content to gut decisions made every day and may help re-prioritize projects and makeovers. Gain understanding of impacts of significant volume and price changes.

Financial Ratios: Use financial ratios to identify opportunities in your company and benchmark yourself against your competition. From this segment you will learn what the ratios tell you, how to calculate to ratios and how to determine the opportunities for your company.

TRACK D: eXtreme Opportunities: It’s Your People

D-1 First Break All the Rules

Presenter: Mike Wier, NorthWinds Publishing

Want to be a better manager? Looking for ways to retain great employees and attract new ones? Need a makeover for your work environment?

Session has vital career lessons for managers and employees at every level. Hear how one Montana manager applies the precepts from the “most powerful book about people management ever.” Explore the 12 points that motivate and keep people on the job and can help develop your managers. Examine the power of the personality test, how an organizational chart can be reworked to build employee career paths and pay strategies as tools that work. Get resources that help make it happen.

D-2 eXtreme Problem Solving: TEAM-BASED SOLUTIONS

Presenters: Kreg Worrest, MMEC & Paul Hutter, Associated Employers of Montana

Back by popular demand, Kreg & Paul team up for another exciting team-based problem solving session. Manufacturing, as with all other industries, is a business of people. Day to day, every manufacturing business faces a variety of challenges that don’t usually solve themselves — people do. This class will challenge your creativity, communication skills, and problem solving abilities in a fun, team-based setting. If you’re willing to jump in and get your feet wet to be part of the solution, and to learn how business is all about people, then this session is for you.

D-3 The New Art of Hiring Smart

Presenters: Steve & Vicki Wilson, Willow Creek Consultants

Did you know hiring a new employee is a costly mistake two-thirds of the time? Learn how to measure and value the cost of employee turnover and more in a presentation for owners and hiring managers. Explore “the seven-step strategy for hiring smart” that can increase the probability of a great hiring decision to better than 80 percent. Learn to easily identify the critical requirements for each job and factors that contribute to good employee fit. Instructor will share how to run background checks to minimize employer liability and ways to minimize HR mistakes, and guerilla recruiting tips, plus simple screening and interviewing techniques. Get several free assessment tools.

D-4 eXtreme Recruitment/Retention: A look at Health Plan Options & Cost Containment, a Panel Discussion

Moderator: Judi Kimmell, EBMS, R.N., C.P.N., M.A.

With over 15 years in the health care environment, Judi will lead a discussion on health plan options, cost containment ideas and how real companies here are benefiting from different options. Explore uses of health care trusts, PPO, HDHP, and HAS’s. *Panelist include: Diane Ruff, Associated Employers of Montana; Webb Brown, Montana Chamber Choices plan provided through Blue Cross and Blue Shield of Montana; Mame Reed, Director of Human Resources, PrintingForLess.com. [invited]*

TRACK E: Makeover Tools for Administration, Marketing & Sales

E-1 eXtreme Fit: Your Marketing Plan — Your Business Strategy

Presenters: Leesa Nopper, Marketing Works & Carl Coletti, UTAP Marketing, MWTC

What is your dream marketing strategy? How does it fit with your business strategy? Learn how to keep your marketing plan and business strategy in step. Look at your marketing goals from the inside out. Learn to evaluate the impacts of incremental sales increases and “the whale.” Real stories from the trenches will help you learn how to keep your dream from becoming a nightmare with the right steps, red flags, and contingency planning.

E-2 Sales Makeover: Using & Managing Sales Reps

Presenter: Dee Ann Cates, KiwaTa/Nuk Resort, with special guest Dean Yonkovich, Hi-Country Snack Foods

Where can you find manufacturing reps, and what do they expect from you? Should they be required to hold inventory? What kind of support systems do you need to have in place?

Find the answers to these and more as you learn to build a team of outside sales reps with the right people, less initial training time, better/quicker results, and avoiding mistakes already made. Find out what has worked for one of Montana’s largest manufacturers with 40 reps, and hear from a special guest on what it takes to manage a route division with 6 DSD routes, an outside sales division and territory managers (Alaska to Texas) while running a successful retail store in Lincoln, Mont. Look at sample contracts, costing commissions, and get a market evaluation check list and resource tips.

E-3 Lean for Office & Administration (2-Part)

Presenter: Lloyd Taylor, Lean Expert, Sterling Savings Bank

This session explores a method for improving processes in your administrative environment. Practical steps for applying Lean principles in your office, where to begin and real examples of transformation to a Lean culture. For anyone seeking to improve processes in an administrative environment or to expand Lean beyond the production floor. Gain an understanding of key differences between administrative and manufacturing environments when applying Lean. Get a roadmap for implementation and tips on how to make rapid improvement and keeping momentum going.



Al Delbert C-3



Paddy Fleming C-3



Mike Wier D-1



Kreg Worrest D-2



Paul Hutter D-2



Mark Shyne B-1



Todd Daniels B-1



Debbie Johnson B-2



Steve Wilson D-3



Vicki Wilson D-3



Bill Nicholson B-3



Marti Elder C-1



Linda Kindrick C-2



Judi Kimmell D-4



Leesa Nopper E-1



Carl Coletti E-1

AGENDA – Compete Smart, Helena – Great Northern Helena Hotel

WEDNESDAY – October 4 DAY ONE

7:15 am - NOON

Registration in Lobby

8:00 - 11:45 am

Road Tour & eXtreme Student Showcase, brought to you by SAF

8:15 - 11:30

Bonus Pre-session: LEAN Airplane, a live simulation

10:30 - 12:00

Exhibitor Hall w/networking with refreshments

NOON - 1:45 pm

Opening KEYNOTE Luncheon – “The Art of Vision” with Erik Wahl

1:45 - 2:10

Network/Visit Exhibitors/Break

2:10 - 3:40

CONCURRENT BREAKOUTS

A-1 Export Growth: International Strategies for CEOs, Carroll Thomas

B-1 Lean Makeover: Start With Value Stream Mapping, Mark Shyne & Todd Daniels, MMEC

C-1 Intellectual Property Made Understandable, Marti Elder Inc.

D-1 First Break All the Rules, Mike Wier, NorthWinds Publishing

E-1 eXtreme Fit: Your Marketing Plan – Your Business Strategy, Leesa Nopper, Marketing Works & Carl Coletti, UTAP

Exhibitors/Networking/Break

3:40 - 4:10

A-2 How to Get Started Exporting, Carey Hester, MT International Trade Office

4:10 - 5:40

B-2 eXtreme Work Instructions: How to Write Right, Debbie Johnson, S&K Electronics

C-2 Capital for your Makeover: Where’s the \$\$, panel moderator Linda Kindrick, MCFC Executive Director

D-2 eXtreme Problem Solving: Team-Based Solutions, Kreg Worrest, MMEC & Paul Hutter, AEM

E-2 Sales Makeover: Using & Managing Sales Representatives, DeeAnn Cates w/Hi-Country Snack Foods Dean Yonkovich

Exhibitors/Networking/Break

5:40 - 6:15

eXtreme Taste Tour & Cookout w/ Lewis & Clark Brewing Company, catered by the Brewhouse. Co-hosts NorthWestern Energy & Montana Manufacturing Center

6:15 - 9:30

Day 1 Ends

THURSDAY – October 5 DAY TWO

7:00 - 8:00 am

Breakfast with Exhibitors and Sponsors

8:00 - 9:45

eXtreme Challenges: Succeeding from Montana. Three Company Leaders, a General Session in Ballroom

9:45 - 10:10

Exhibitors/Networking/Break

10:10 - 11:30

A-3 Going Global in 2006: A Montana Perspective, Intro with Andres C.Y. Liu, TECO; panel moderator Megan Harrington, MWTC (continues to 1 p.m.)

B-3 Advanced Lean: The Meat & Potatoes of a Lean Makeover, Bill Nicholson (continues to 1 p.m.)

C-3 eXtreme Power in Your Financials, Al Diebert & Paddy Fleming, MMEC MilTech (continues to 1 p.m.)

D-3 The New Art of Hiring Smart, Steve & Vicki Wilson, Willow Creek Consulting

E-3 Lean for Office & Administration, Lloyd Taylor, Sterling Savings Bank (continues to 1 p.m.)

Networking/Break

11:30 - 11:45

A-3 Going Global (continued)

11:45 am - 1:00 pm

B-3 Advanced Lean (continued)

C-3 Financials (continued)

D-4 eXtreme Recruitment/Retention: Health Plans/Cost Containment, panel moderator Judi Kimmell, EBMS

E-3 Lean Office (continued)

1:00 - 2:30 pm

WRAP UP with Feature Speaker & Closing Luncheon (Energizing & Entertaining Guest CEO under Wraps; DON’T MISS IT!)



DeeAnn Cates E-2



Dean Yonkovich E-2



Lloyd Taylor E-3

THE EXHIBIT HALL

Visit exhibitors for coffee and refreshments throughout conference activities. Stop by the exhibit area where prize winners will be posted throughout the day! (Don’t forget to check out our Montana Products Showcase!)

REGISTER TODAY!

EXTREME MAKEOVER

IT STARTS WITH A VISION

Company Info

Company Name: _____

Mailing Address: _____

City: _____

State: _____

Zip: _____

Co. Web URL: _____

Phone: _____

Fax: _____

E-mail: _____

Attendees

Registrant: _____

Title: _____

Registrant: _____

Title: _____

Registrant: _____

Title: _____

Road Tour & Showcase:	# Attending	OR	Pre-session:	# Attending
UM Helena College of Technology plus (select 1 per attendee)			Lean Airplane	
o Summit Aeronautics	_____			
o American Chemet	_____			
o Independent Record	_____			

Conf. Workshops:	# Attending	Conf. Workshops:	# Attending	Conf. Workshops:	# Attending
A-1 Export/Strategies for CEO	_____	C-1 IP Understandable	_____	E-1 Fit Marketing w/ Biz	_____
A-2 Export/How to Start	_____	C-2 Where’s the \$\$, panel	_____	E-2 Sales Rep Makeover	_____
A-3 Going Global 2006: panel	_____	C-3 Power in Financials	_____	E-3 Lean for Office	_____
A-4 Going Global cont.	_____	C-4 Power Financials cont.	_____	E-4 Lean Office cont.	_____

B-1 Value Stream Mapping	_____	D-1 First Break Rules	_____
B-2 Work Instructions	_____	D-2 Team Problem Solving	_____
B-3 Advanced Lean	_____	D-3 Art of Hiring Smart	_____
B-4 Advanced Lean cont.	_____	D-4 Health Plan, panel	_____

REGISTER EARLY!
to catch the Road Tour
(limited seating)

Registration Fee

\$175 per person. SAVE \$50 each with team enrollment (2 or more): save another \$25 each if you register by Sept. 12

Enter # to attend \$175 ea x _____ = _____

Team discount < \$50 ea > x _____ = _____

Check registration fee waiver here if you are : ☐ sponsor ☐ speaker/presenter

☐ Exhibitor ☐ MMEC ☐ Board Member

Early-bird by Sept. 12 < \$25 ea > x _____ = _____

TOTAL = _____

Payment Method (circle one):

Check enclosed ☐ Bill my company ☐ Purch. Order # _____

VISA ☐ Mastercard ☐ # _____ (Exp.) _____

Make your check payable to and mail payment to: MMEC

MANUFACTURING
EXTENSION CENTER
MONTANA
COLLEGE OF ENGINEERING CENTER
Montana State University
PO Box 174255
Bozeman, MT 59717-4255

Accommodations

Compete Smart
MT Manufacturing Conference
Oct. 4 & 5, 2006